

Kansas City Regional COVID-19 Response and Recovery Fund

Final Advisory Board Report to Funders and the Community

A Community Coming Together

From the earliest days of the COVID-19 pandemic, the philanthropic, business and nonprofit community stepped up to raise, distribute and invest funds to help area residents and organizations withstand the health and economic impacts of the public health disaster. Community leaders came together, funds were raised, outreach to organizations was quickly achieved and grant funds dispersed. The work of the community demonstrated generosity, compassion, collaboration and hard work of many in helping residents most affected.

The COVID-19 Advisory Board oversaw the allocation of \$23,801,434.60 for 522 grants to nonprofit and public organizations in the nine-county Kansas City region.

Disruption and Devastation

In March 2020, the COVID-19 pandemic unfolded in Kansas City as in much of America, disrupting virtually every aspect of society. Widespread job loss shuttered small businesses, reduced child care, shifts to online learning and work, illness and death of loved ones, loss of social connection, lack of necessary public health resources and many other impacts all coincided, creating a sudden new reality for our communities and our region.

These disruptions were devastating for many people and families across the region – even more so in Black and brown communities. Unstable housing, food insecurity, domestic violence, mental and behavioral health challenges, lack of access to appropriate medical services and digital connections and social isolation became real consequences, while exacerbating many ongoing challenges for persons of color, essentially overnight.

A Community Responds

Philanthropic leaders quickly stepped forward to respond to this unforeseen and urgent crisis by establishing and funding the Kansas City Regional COVID-19 Response and Recovery Fund. Key funders, notably the Hall Family Foundation and Sunderland Foundation, made significant commitments of resources and challenged others to come forward. Twenty-six more founding partners responded immediately and, in the following weeks, over 60 other companies and philanthropies made significant contributions (see Appendix A). Funders not only generously redirected their resources but also turned over decisions to others, demonstrating trust in the power of community-driven grant-making.

At the same time, four organizing partners — the Greater Kansas City Community Foundation, United Way of Greater Kansas City, Local Initiatives Support Corporation (LISC) Greater Kansas City and the Mid-America Regional Council, began seeing the urgent needs across the region. Within a few meetings, the partners organized a process in cooperation with the founding funders to manage resources, accept proposals and disperse funds in a quick, efficient manner. Within two weeks of initial communications between the organizing partners, a survey was conducted of nearly 240 social service providers about anticipated needs, the fund was created, a structure established, generous funders committed an initial \$5 million challenge, and the effort was publicly announced on March 24, 2020.

Funders not only generously redirected their resources but also turned over decisions to others, demonstrating trust in the power of community-driven grant-making.

Residents across the region also responded quickly and generously to the One KC Day of Giving on April 16, 2020, organized by area media, which raised some \$2 million in small donations, demonstrating the compassion and spirit of our regional community. In all, over \$16 million was assembled in a matter of weeks, increasing to nearly \$24 million by the end of 2022.

The organizers also enlisted a diverse group of advisors that included community members, funders and the four organizing partners to make sure decisions were well informed and inclusive. Members of the fund’s advisory board devoted countless hours to analyzing needs, assessing requests for funding and listening to each other and to community voices to ensure funding had the most impact.

...The fund was intentionally designed to incorporate national best practices in disaster philanthropy and to apply an equity lens to the process...

The regional community has often collaborated on key funding goals, but this effort was unprecedented on many levels, from the scale and urgency of human needs facing the community, the wide geographic impact and the number of large and small donors to the speed at which funds were assembled, the range of organizations funded and the inclusivity of community voices in decision making. This incredible effort to quickly mobilize the philanthropic community and disperse funds was well in advance of the availability of any federal or state funds. In short, this is a story of generosity and collaboration that has touched the lives of countless residents in the Kansas City region.

Grant-Making Process

In March 2020, the fund organizers utilized email lists, social and local media outlets, word of mouth and advisory board recommendations to solicit requests for funding. Aware of the unprecedented strain on organizations because of the sudden onset of the pandemic, the advisory board intentionally made the application process uncomplicated, without strict designated funding parameters. They understood that organizations would need flexibility to meet individual organization needs; the advisory board had confidence in the expertise and

judgment of the agencies in how to best accomplish their goals.

In recognition of these realities, the fund was intentionally designed to incorporate national best practices in disaster philanthropy and to apply an equity lens to the process, in recognition of the disproportionate impact of the pandemic on low-income communities and communities of color. Core aspects of the design of the fund included a 20-member advisory board that centered those closest to these communities in the decision-making process, a streamlined application and reporting process to remove barriers and increase access in impacted communities, and general operating support to allow organizations to respond to the rapidly changing needs of their clients.

In early 2020, the fund received some 600 applications for funding, a reflection of the dire needs across our region. Members of the advisory board volunteered to review these applications and rate them according to their capacity to reach people with the greatest needs, ensuring equity and a commitment to diversity in race, ethnicity, gender, age, geographic areas served and type of services to be provided.

Report on Investments

The Kansas City Regional COVID-19 Response and Recovery Fund has provided more than \$23 million to over 500 organizations across the Kansas City region over four years:

Year	Number of Grants	Total Dispersed
2020	301	\$14,908,761
2021	133	\$ 4,630,590
2022	46	\$ 2,451,943
2023	38	\$ 1,810,140.60

1. Urgent Needs (\$10.4 million)

Made in quick order in spring and summer 2020, the first five rounds of grants totaling \$10.4 million were invested in some 260 organizations responding to urgent health and human service needs, including housing (rent, mortgage and utilities), food security, health care, child care, employment supports, mental and behavioral health, domestic violence shelter, as well as other critical human services.

Grants were made to organizations across the metropolitan area, including well-known anchor human service agencies that serve large populations and a wide range of trusted community-based organizations highly connected to particular localities across the region, especially communities of color disproportionately impacted by the pandemic.

Examples of grantees included:

Harvesters - The Community Food Network: Increased food distribution to hundreds of food pantries, community kitchens, community shelters, as well as “mega mobile distribution,” including after-school and summer meal programs. Awarded \$300,000 (total of two awards).

Angels of Grace Family Service Center: Enabled emergency utilities, medical and

nutritional supports for 59 families in Kansas City, Kansas, urban neighborhoods. Awarded \$15,000.

Hope Network of Raytown: Provided rent, utility assistance, clothing and healthy pantry food for dozens of families. Awarded \$20,000.

Guadalupe Centers: Provided food, utilities, rent and mortgage support to over 1,400 individuals and 270 households, largely Hispanic women, including 271 COVID-19 positive individuals. Awarded \$100,000.

Kearney Enrichment Council: Provided food pantry delivery to homebound families and seniors, drive-through services for seniors, “care calls” to check in with seniors and assist with social isolation, and delivery of STEM kits to students. Awarded \$5,000.

Kids TLC: Enabled services to both children with autism and children in inpatient and outpatient treatment for in-home care and safe clinical care. Awarded \$50,000.

Artists Helping the Homeless: Provided shelter-in-place services for COVID-19 positive homeless individuals discharged from hospitals and detoxification centers. Awarded \$50,000.

Rose Brooks Center: Provided homeless services to people experiencing domestic violence, including shelter in extended-stay hotels, education, retrofitting rooms and permanent housing assistance, personal protective equipment, cleaning supplies and hotline calls. Awarded \$150,000 (total of two awards).

2. Collaborative Partnerships (\$4.2 million)

In summer 2020, as it became apparent the pandemic would continue well beyond initial expectations, the advisory board focused on broad collaborative partnerships that leveraged other public and private funds and addressed critical COVID-19 response and recovery needs. The advisory board identified priority areas for investment by utilizing available data on the disproportionate impact the pandemic was having among particular communities and issues, as well as by consulting with key community organizations working in these areas. The fund ultimately invested in the following broad collaborative partnerships:

Wyandotte Public Health Initiative: A partnership to increase testing, contact tracing and wraparound services for vulnerable populations in Wyandotte County, engaging trusted, community-based organizations to increase access to testing in Black and Latinx communities and provide assistance to those individuals who test positive for COVID-19 or have been exposed to the virus. Led by the Wyandotte County Health Department. Awarded \$750,000.

Regional Eviction and Foreclosure Prevention Strategy: A regional partnership involving legal, social service and community coordinating agencies in a comprehensive and connected strategy to prevent evictions and foreclosures, including financial assistance, legal representation, case management, landlord and lender negotiations, housing location services and other essential support systems. Key partners included Legal Aid of Western Missouri, Heartland Center for Jobs and Freedom, Kansas Legal Services and UMKC Law School. Coordinated by United Way of Greater Kansas City. Awarded \$1 million.

KC Regional Public Health Action Agenda: A multi-faceted regional strategy developed by area public health directors to augment local coronavirus response efforts, including COVID-19 testing teams focusing on highly impacted communities, at-risk individuals and essential workers; emergency support for individuals affected by COVID- 19; prevention and outreach activities focusing on targeted communities; and assisting local community services agencies with the purchase of personal protective equipment for workers and clients. Coordinated by the Mid-America Regional Council. Awarded \$500,000.

Digital Access Coalition: A regional partnership to broaden digital access and support systems to enhance economic opportunity and remote learning support systems in targeted communities, including providing technology, training, internet connections to support education, telehealth, access to resources and employment. Partners include Literacy KC, School Smart KC, PCs for People, Mid-America Assistance Coalition and the Kansas City Public Library. Awarded \$751,530.

Childcare and Out-of-School Support Collaborative: A collaborative of community service agencies to provide safe, supervised learning environments for students who are not able to attend school in person. Coordinated by Turn The Page KC in partnership with Boys & Girls Clubs of Greater Kansas City, YMCA of Greater Kansas City, Camp Fire Heartland, The Upper Room and the school districts of Kansas City, Center and Hickman Mills in Missouri, Kansas City Charter Schools and the Kansas City, Kansas, Public Schools. Awarded \$1.2 million.

The fund was highly successful in leveraging public and other funds. Many of the fund investments, particularly those that were part of broad community collaboratives, were an important impetus for attracting and coordinating other funds, notably from public organizations administering federal CARES Act resources. The investment in collaborative initiatives has also created the capacity to more effectively deploy subsequent public appropriations and positions the region well for future stimulus programs.

The fund was highly successful in leveraging public and other funds.

A prime example is the fund’s initial investment of \$1 million in the Regional Eviction and Foreclosure Project, which helped in 2020 to leverage \$4.5 million in CARES Act funds administered by local governments. These dollars had not been specifically earmarked for eviction prevention by federal laws but were committed by local officials in large part because of the availability of local philanthropic commitments marshalled around the eviction crisis. Beyond public funding, \$1.5 million in additional resources was committed by three local sources for the eviction prevention collaborative, enabling the work to continue through 2021.

The initial investments — and the work they have made possible — demonstrated the effectiveness of a large-scale eviction prevention effort, which has positioned our region to

effectively deploy tens of millions of dollars made available by Congress in the 2021 stimulus package, including federal eviction prevention resources totaling \$29 million managed locally (in Kansas City, Missouri, and Jackson and Clay counties) and an additional \$50 million to \$75 million that were invested in the region by programs run by the states of Missouri and Kansas through the end of 2022.

Many well-established nonprofit organizations and smaller community-based organizations faced significant challenges continuing their operations and serving dramatically increased needs in the early days of the pandemic. The COVID-19 fund helped nonprofits with early resources to enable remote operations and continue support, particularly in the early months before federal funds became available.

The **most common services requested** by nonprofit agencies across the region highlight the story of the greatest needs that arose in the early months of the pandemic:

- Mobile distribution of food boxes, homebound delivery of hot meals, to-go meals for kids and increasing the number of food pick-up locations and the volume of food required to meet growing needs.
- Rent, utility and housing supports.
- Equipment to support virtual telehealth for physical, mental and behavioral health services.
- School activity kits, computers, internet and infrastructure to support the transition to online learning.
- Personal protective equipment and sanitation supplies.
- Child care.
- Retrofitting rooms to accommodate Centers for Disease Control and Prevention guidelines and supporting bed nights in shelters and hotels.
- Hygiene kits and baby supplies.
- Medication and prescription support.
- Community-based testing and contact tracing partnerships.
- Staff and operating costs.

Recipients of these services represented a diversity of age, gender, region, race, language and service provided. It was also noted in summary reports that many organizations charted new efforts to work together to increase impact through their newly developed partnering efforts.

3. Continuing Pressing Needs (\$2.4 million)

In October 2020, the advisory board identified a narrower scope based on the critical needs, which were being elevated as the pandemic continued to rage on far longer than originally anticipated. The advisory board agreed to support applications focused specifically on behavioral health, food insecurity and domestic violence.

A series of focus groups were convened under these three areas. Experts and agency leaders serving in these sectors advised members of the advisory board on their greatest gaps and needs

related to COVID-19.

In January 2021, an additional 67 organizations were funded under these categories, expending the remaining nearly \$3 million in the Kansas City Regional COVID-19 Response and Recovery Fund. Here is an overview:

Behavioral health: Twenty-seven organizations were awarded grants totaling \$855,000, primarily to community mental health centers, federally qualified health centers and organizations serving Spanish-speaking populations and individuals experiencing addiction, and child- and youth-targeted services and services in rural communities.

Food insecurity: Thirty-three organizations were awarded grants totaling \$792,000, focusing 70% in low-income, Black and brown communities and 30% in the suburban metropolitan area.

Domestic violence: Seven organizations were awarded grants totaling \$750,000 to address a significant increase in the level of violence perpetrated during the pandemic, the reduction in available beds due to CDC guidelines and the innovative use of hotels and rental space to meet the increase in safety needs.

Through the advisory board's direction and involvement, additional meetings were held with representatives of nonprofit organizations to understand ongoing needs for emergency assistance and other resources to help area residents recover from the pandemic. In late 2021, additional rounds of funding supported behavioral health and food insecurity, ongoing community needs. In November 2021, 24 behavioral health agencies received \$753,890 and 26 organizations addressing food insecurity were awarded \$473,527.

Continued mental health challenges, both to support expanded services and help agencies attract and retain staff and address increased behavioral health needs of children in school settings, were addressed through 31 grants that totaled \$1,227,944.

Collaborative Initiatives in 2021-2023

Housing and Eviction Prevention

In December 2021 and April 2022, 16 organizations led by United Way of Greater Kansas City continued to support housing needs for both renters and homeowners to prevent eviction and foreclosure. These organizations received direct grants totaling \$834,000, which enabled them to more efficiently disperse federal rent and utility assistance funds. Seven domestic violence agencies received an additional \$325,000 in April 2022.

United Way of Greater Kansas City coordinated a six-county eviction prevention initiative in partnership with area legal assistance programs: Legal Aid of Western Missouri, Heartland Center for Jobs and Freedom and the UMKC School of Law. Funding in the amount of \$1,405,772 from the COVID-19 response fund, and an additional \$1,785,000 in funding from other philanthropic sources, provided critical resources for the initiative, now in its fourth year. This support enabled

United Way to leverage an additional \$18 million in federal funding. Under the initiative, 3,028 households facing eviction in one of the region’s housing courts received legal representation and financial assistance that halted the eviction in more than 95% of cases. (More than 500 other households received pre-eviction assistance or help becoming rehoused after an eviction resulted in the loss of housing.) The success of this partnership played an important role in making the case to the City Council of Kansas City, Missouri, about the value of a “Right to Counsel” policy, providing households facing eviction access to a publicly funded attorney. An ordinance establishing Right to Counsel was passed in 2021.

While the pandemic-era funding that made much of this work possible is coming to an end, the work has continued. United Way and its partners are pursuing new funding opportunities that will make it possible to continue the initiative on a smaller but sustainable scale. This work has emerged as one of the prevention strategies at play in the Kansas City community to respond to the homelessness crisis — reaching families affected by unexpected or intermittent financial crises, but who otherwise have been able to sustain housing over the long term. By helping households through the crisis, the program has been able to prevent the domino effect of eviction that weakens the prospect for future housing stability, and that would otherwise exacerbate an overburdened system of supports for the unhoused.

Early Childhood Education and Child Care Support

Child care support grants of \$250,000 were awarded to The Family Conservancy to support stabilizing programs to retain staff and to establish new family child care programs in 2022 and again in 2023. The Family Conservancy (TFC) brought organizations together to address this critical need. Funding received in 2022 was utilized to provide sign-on bonuses and retention bonuses for early childhood staff. Four hundred and fifty bonuses in the amount of \$500 each were provided to teachers in 31 early care and education programs. In 2023, funding was utilized to support the Early Care and Education Department’s Family Child Care Network (FCCN). The FCCN supports the opening and growth of quality family child care businesses in our community. The FCCN Advisory Council has been formed to ensure provider voice is at the forefront of programming creation. Business training and coaching has begun for family child care providers on how to effectively run their business with everything from bookkeeping, how to set tuition and how to choose a curriculum. Lastly, TFC hired a .5 FTE as the start-up specialist to specifically focus on launching new family child care businesses in child care deserts across our community.

Public Health

Wyandotte County Health Department

The Wyandotte County Health Department received \$750,000 early in the pandemic before federal funds were available to support testing, contact tracing and lab services; media and communications outreach, including bilingual messaging and services; and emergency assistance through a number of health and community organizations and assistance in outreach and testing events.

Mid-America Regional Council

MARC received two grants of \$500,000 each to support public health response to the pandemic

and used the resources to support the Kansas City Regional Data Hub, which monitored COVID-19 cases, testing, and hospitalizations throughout the pandemic. The funds were used to promote safe practices and encourage testing (and later vaccinations) through the media and at the direction and support of local public health officials. Funds were also used for emergency assistance for low-income and other at-risk households through community organizations (Community Services League, Guadalupe Centers, Community Linc, Metropolitan Lutheran Ministry, Community Health Council of Wyandotte County, Wyandotte County Health Department, Health Care Coalition of Lafayette County, Swope Health Services, Synergy Services, KC CARE Health Center, Food Equality Initiative and Mattie Rhodes) and support for testing.

Digital Equity

Funds were awarded to address broadband and digital equity coordination/planning in 2022 to support the region in advocating for new federal funds. The last round of grants focused on digital equity and access needs, supporting 26 organizations with \$800,255.

MARC partnered with KC Rising (the Civic Council of Greater Kansas City) and the Federal Reserve Bank of Kansas City, investing \$176,000 to prepare plans regarding broadband infrastructure needs and digital equity needs. The funds were used for consulting and community engagement expenses, and the two plans were shared with community stakeholders and with the Kansas and Missouri broadband offices. The plan is also informing local efforts to effectively attract and invest federal digital access funds.

Status of Fund

As of November 2023, the Kansas City Regional COVID-19 Response and Recovery Fund distributed \$23,801,434. The remaining \$19,114 was recently invested in the Housing and Eviction Prevention initiative coordinated through United Way.

Lessons Learned

The advisory board believes the fund has been a powerful and effective tool that has alleviated the devastating impacts of the pandemic for countless residents in the region. The following lessons learned from this effort may be helpful in addressing long-term impacts of the pandemic, as well as future civic efforts to address critical human service needs.

The power of collaboration. The collaborative nature of the fund — from pooling financial resources to shared administration across the organizing partners for engaged and open decision-making — produced outcomes that would not have been possible otherwise. The process enabled widespread urgent needs to be considered in an efficient, strategic and equitable manner. The process allowed funding to coalesce around the needs of the community, not particular agencies or leaders. The organizing partners and advisory board members were able to combine their unique strengths, capabilities, relationships and insights to support an effective process. The process avoided duplication in funding efforts, minimized confusion and

The collaborative nature of the fund ... produced outcomes that would not have been possible otherwise.

maximized simplicity for the organizations seeking funds. The fund also enabled investments in strategic partnerships to leverage the resources and capabilities of service agencies, local governments and federal programs.

The importance of community voices. We have learned the importance of a *community-led process* grounded in the belief that those closest to the issue are in the best position to identify needs and inform solutions. The process was significantly enhanced by the engagement of community voices on the advisory board, as well as by enlisting community residents, experts and agencies in understanding needs, service gaps and the most effective means to respond. The fund was successful in advancing the principles of trust-based philanthropy and investing in general operating support with wide operational discretion, concepts that can help philanthropy be more responsive and achieve better outcomes.

The significance of community organizations. The Kansas City community is indebted to the many nonprofit organizations that provide critical services and support across our region, often with minimal resources. These organizations were heavily tested during and immediately following the worst period of the pandemic. In many cases, they were heroic in their response.

The open funding process enabled investment in small, more targeted organizations that are not well known and often overlooked. Instead of focusing on the organizations that have the largest number of clients served, the fund was able to focus on those organizations that can reach certain pockets of our community most effectively. In fact, the effectiveness of many of the grants relied on critical partnerships with trusted, community-based agencies essential to reaching many communities, especially Black, brown, low-income and non-English speaking populations. For many of these organizations, this represented the first time they received a grant from a foundation. We have witnessed the incredible strength, innovation and tenacity of organizations around our region to adapt to unexpected and significant disruptions to normal business practice to meet the needs of the vulnerable populations they serve.

Extensive needs ... remain as the health impacts from the pandemic ended and we continued the process for longer-term recovery.

The importance of applying a racial equity lens. While the pandemic devastated our region, communities of color were disproportionately impacted. Recognizing that these communities face unique challenges and barriers, we created the space to have specific conversations about racial disparities that informed both responsive grant-making and the design of the partnership collaborations.

Extensive needs persist. We have also learned there are extensive needs that remain as the health impacts from the pandemic ended and we continue the process for longer-term recovery. Some areas have become evident as needing sustained attention, including food insecurity, homelessness and housing instability, digital access, health care and mental health access and services. The COVID-19 pandemic affected public trust in our community's public health system.

While the coronavirus disease continues to evolve, it has become more challenging to encourage regular vaccinations and testing, particularly in hard-to-reach communities. Inflation has affected food, transportation and housing costs, and attention will need to be given to addressing these ongoing needs.

More community capacity is needed. It has become apparent that many of the issues we face as a region will require new community capacity. For instance, housing instability has resulted in mental health and physical health issues for children and adults, the lack of mental health service capacity is a significant barrier to improving health outcomes, and improved food security depends not only on food supply but also on stronger food distribution networks. While the region's economy has recovered, disadvantaged residents lack the necessary skills or transportation to take full advantage. We hope the experience of the last almost four years demonstrates the value of engaging broad stakeholders in an organized, collaborative process to strengthen how we make decisions and to strategically invest in partnerships and systems that have greater impact.

Disaster preparedness planning for future public health or climate-related events is critical.

Across the region and the nation, experience has shown that the most vulnerable in our communities bear the disproportionate burden to recover from disaster events. The ability of our region's leaders to quickly assemble and organize for early response has been demonstrated as necessary before federal or other public resources can be secured.

Appendix A: Kansas City Regional COVID-19 Response and Recovery Fund

Major Funders

Thank you to the following major funders and the thousands of individual donors who have collectively raised more than \$23 million to support the Kansas City region during this critical time of need.

A very special thank you to the Hall Family Foundation and the Sunderland Foundation for partnering on challenge grants that matched donations to the fund up to \$6 million.

Founding Funders

Black & Veatch
Bukaty Companies
Ewing Marion Kauffman Foundation
George K. Baum Family Foundation
Greater Kansas City Community Foundation
H & R Block Foundation
Hall Family Foundation
Health Forward Foundation
JE Dunn Construction
Kansas City Chiefs
Kansas City Royals
Kansas City Southern
Mallouk Family Foundation
Marion and Henry Bloch Family Foundation
Mazuma Credit Union
Menorah Heritage Foundation
Mike and Linda Lyon
Patterson Family Foundation
REACH Healthcare Foundation
Richard and Annette Bloch Family Foundation
Sherman Family Foundation
The Sosland Foundation
Stanley H. Durwood Foundation
Sunderland Foundation
UMB Bank
United Way of Greater Kansas City
The Vivian and Hymie Sosland Charitable Trust
William T. Kemper Foundation – Commerce Bank, Trustee

Challenge Funders

Academy Bank
Ash Grove Charitable Foundation
Bank of America
Bank of Blue Valley

Blue Cross and Blue Shield of Kansas City
The Abe & Anna Bograd Memorial Trust
Burns & McDonnell Foundation
Cerner Foundation, First Hand
Commerce Bancshares Foundation
CommunityAmerica Foundation
Compass Minerals
Coventry Family Foundation
Cloud L. Cray Foundation
CVS Health
The DeBruce Foundation and Paul and Linda DeBruce
The Ronald D. Deffenbaugh Foundation
Deloitte
Delta Dental of Missouri
Ann and Gary Dickinson Family Charitable Foundation
Dave and Dee Dillon Charitable Fund
Kevin A. Dunn Charitable Foundation
Evergy
Feist Charitable Foundation
Francis Family Foundation
Gautreaux Family Fund
GEHA
General Motors
The Granary Fund in memory of Pat and Cliff Jones
Gray Family Foundation
Hearst Foundations
Hulston Family Foundation
The Humana Foundation
Humana Inc.
JDC Family Foundation
Jedel Family Foundation
JMW & Associates, LLC
Jeffrey and Margaret Jones Family Foundation
Kansas Gas Service, a Division of ONE Gas
Kao Family Foundation
Kiewit
Miller Hammond Charitable Fund
Muriel McBrien Kauffman Foundation
William G. McGowan Charitable Fund
Tim and Elin Murphy Family Foundation
Parris Communications
The Pfizer Foundation
PNC Foundation
Price Brothers Charitable Foundation

Steve and Carole Price Charitable Foundation
PWC Charitable Foundation
Riggs Family Charitable Fund
Stuart A. Schlemmer Charitable Fund
Shumaker Family Foundation
John W. & Effie E. Speas Memorial Trust, Bank of America, N.A., Trustee
Tension Envelope Corporation
TruckMovers
U.S. Bank
VanTrust Real Estate
Mr. and Mrs. Isidor Wachstein & their son Julius & Thau Family Trust Fund
Waddell & Reed Financial, Inc.
Michael A. Waterford Fund
Wells Fargo

Challenge Funders and Founding Funders contributed a minimum of \$25,000.

Advisory Board

- Mayra Aguirre, Hall Family Foundation
- Julie Brewer, United Community Services of Johnson County
- Jean-Paul Chaurand, Marion and Henry Bloch Foundation
- Rita Cortes, Menorah Heritage Foundation
- Micah Rose Emerson, Community Representative
- Carla Gibson, REACH Healthcare Foundation
- Gloria Jackson-Leathers, Ewing Marion Kauffman Foundation
- Geoff Jolley, LISC Greater Kansas City
- Jan Kauk, North Kansas City School Board of Education
- Randy Lopez, Kansas City Kansas Public Schools Board Member
- Jim MacDonald, United Way of Greater Kansas City
- McClain Bryant Macklin, Civic Council of Greater Kansas City/Health Forward Foundation
- Maureen Mahoney, Unified Government of Wyandotte County and Kansas City, Kansas
- Denise St. Omer, Greater Kansas City Community Foundation
- Rachel Russell, Community Representative
- Debbie Sosland-Edelman, The Sosland Foundation
- Carrie Stewart, William T Kemper Foundation, Commerce Bank Trustee
- Qiana Thomason, Health Forward Foundation
- Randy Vance, Sunderland Foundation
- David Warm, Moderator, Mid-America Regional Council
- Michele Watley, Shirley's Kitchen Cabinet
- Carey Wilkerson, formerly of The H & R Block Foundation and the Marion and Henry Bloch Charitable Foundation

Appendix B: Agencies Supported through the COVID-19 Fund

A Turning Point Ministry, Inc.
Ability KC
AdHoc Group Against Crime
After the Harvest
Amethyst Place, Inc.
Angels of Grace Family Service, Inc.
Argentine Neighborhood Development Association
Artists Helping the Homeless
Assistance League of Kansas City
Asteam Village Inc.
Avenue of Life, Inc.
Avila University
Beacon Mental Health
Benilde Hall
Bethel Neighborhood Center
Bishop Sullivan Center
BlaqOut
Blue Valley Neighborhood Association
Boys & Girls Clubs of Greater Kansas City
Boys Grow Corp
Boys Hope Girls Hope of Kansas City
Bright Futures Fund
Brothers in Blue Reentry
Calvary Community Outreach Network
Care Beyond the Boulevard, Inc.
Care to Learn
Caritas Clinics, Inc. dba Duchesne Clinic & Saint Vincent Clinic
Carry the Cross Ministries
Catholic Charities of Kansas City-St. Joseph, Inc.
Catholic Charities of Northeast Kansas Center of Grace
Child Abuse Prevention Association
Child Protection Center, Inc.
Children's Mercy Hospital
Children's Place
Choices Health Services, Inc.
Church of Faith International
City of Independence, MO
City Union Mission
Coldwater of Lee's Summit
Communities in Schools of Mid-America, Inc.
Community Action Agency of Greater Kansas City
Community Assistance Council
Community Blood Center of Greater Kansas City
Community Builders of Kansas City
Community Capital Fund
Community Center of Shawnee
Community Christian Church
Community Health Council of Wyandotte County
Community Housing of Wyandotte County, Inc.
Community LINC
Community Network for Behavioral Healthcare, Inc.
Community Services League
Compass Health, Inc.
Comprehensive Mental Health Services, Inc.
Connecting for Good, Inc.
Connections to Success
Cornerstones of Care
Credit and Homeownership Empowerment Services, Inc.
Crittenton Children's Center
Cross-Lines Community Outreach
Cultivate Kansas City, Inc.
Della Lamb Community Services
Dismas House of Kansas City, Inc.
Don Bosco Community Center
Donnelly College
Drumm Farm Center for Children
ECKAN
Edgerton United Methodist Church
El Centro, Inc.
Eleos Ministries, Inc.
Elizabeth Layton Center, Inc.
Emmanuel Family and Child Development Center
Empowering Parents Kansas City
EPEC, Inc. dba Pawsperity fka The Grooming Project
Essential Families Midwest Inc
Family Conservancy
Feed His Lambs Foundation

Feed Northland Kids
First Baptist Church Blue Springs
First Call Alcohol/Drug Prevention and Recovery
Food Equality Initiative, Inc.
Foster Adopt Connect
Freedom Fire Ministries
Friends of Johnson County Mental Health Center
Friends of Johnson County Mental Health Center
Friends of Recovery Association
Friends of Yates, Inc.
Front Porch Alliance-Kansas City, Inc.
Gan Chabad Torah Center Inc.
GateWay of Hope
Gathering Table
Giving the Basics, Inc.
Global FC
God's Bucket Brigade
Good Samaritan Center Of Excelsior Springs
Goodwill of Western Missouri & Eastern Kansas
Grace United Community Ministries
Grandview Assistance Program
Grandview Park Presbyterian Church
Greater Kansas City Coalition to End Homelessness
Greater Kansas City Housing Information Center
Groundwork Northeast Revitalization Group, fka Historic Northeast Midtown Association
Growing Futures Early Education Center, Inc.
Guadalupe Centers, Inc.
Guidance Center, Inc.
Habitat for Humanity of Kansas City
HappyBottoms
Harrisonville Ministerial Alliance
Harvesters Community Food Network
Health Outreach Foundation
Health Partnership Clinic, Inc.
Heart and Hand Ministries, Inc.
Heart to Heart International, Inc.
Heartland Center for Jobs and Freedom Inc.

Heartland Presbyterian Center of Parkville, Missouri
Heartland Presbytery
Heartland Regional Alcohol and Drug Assessment Center
HGC Community Development Corporation, Inc.
Hillcrest Hope
Hillcrest Ministries of MidAmerica (dba Hillcrest Transitional Housing)
Hillcrest Platte County
Hispanic Economic Development Corporation
Hope Center, Inc.
Hope City Homes, Inc.
Hope Faith Ministries, Inc.
Hope Family Care Center of Kansas City
Hope Haven of Cass County
Hope House, Inc.
Hope Network Of Raytown
House of Compassion
In As Much Ministry
In the Name of Grace aka Grace Foundation
Independence School District #30
Ivanhoe Neighborhood Council
Jewish Community Center of Greater Kansas City
Jewish Family Services of Greater Kansas City
Jewish Vocational Service Bureau of Kansas City
Johnson County Community College Foundation
Johnson County Health Department
Johnson County Human Services
Journey to New Life, Inc.
Kanbe's Markets
Kansas Children's Service League
Kansas City Dream Center
Kansas City Girls Preparatory Academy (KCGPA)
Kansas City Indian Center
Kansas City Kansas Public Library
Kansas City Kansas Public Schools, USD 500
Kansas City Kansas School Foundation for Excellence
Kansas City Medical Society Foundation

Kansas City Public Library
Kansas City's Medicine Cabinet
KC CARE Health Center
KC Digital Drive, Inc.
Kearney Enrichment Council
KidsTLC, Inc.
Kim Wilson Housing Inc
KVC Health Systems, Inc.
Latinx Education Collaborative
Law Foundation of the University of
Missouri-Kansas City
Lazarus Ministries KC
Lean Lab Education
Learn A Lot Academy
Leavenworth Interfaith Community of
Hope
Leavenworth Mission, Inc.
Lee's Summit CARES, Inc.
Lee's Summit Social Services
Legal Aid of Western Missouri
Linwood Property, Inc.
Literacy Kansas City
Little Sisters of the Poor
Love INC of Clay County
Lutheran Mission of the Good Shepherd
Macedonia Baptist Church
Made Men, Inc.
Mattie Rhodes Center
Meals on Wheels of Lee's Summit
Mental Health America of the Heartland
Mercy and Truth Medical Missions, Inc.
Metropolitan Community College
Foundation
Metropolitan Lutheran Ministry
Mid America Assistance Coalition
Mid-America Regional Council dba MARC
Midland Care Connection, Inc.
Mirror, Inc.
Mission Southside, Inc.
MOCSA Metro Org to Counter Sexual
Assault
Morning Glory Ministries
Morning Star Missionary Baptist Church
Morningstar's Development Company, Inc.
Mother's Refuge
Mt. Carmel Redevelopment Corporation,
Inc.
Multiply Church

My Father's House Foundation Inc
NBC Community Development Corporation
Neighbor to Neighbor Ministry
Neighborhood Legal Support of Kansas City
New Haven Seventh-Day Adventist Church
New Zion Missionary Baptist Church
Newhouse
Niles Home for Children dba KVC Niles
Northeast Community Center, Inc.
Northland Assistance Center
Northland Health Care Access
Northland Shepherd's Center
NorthWest Communities Development
Corporation
NourishKC
Nurture KC
Olathe Public Schools Foundation
Operation Breakthrough, Inc.
Osawatomie Public Library
PACES Inc.
Park Hill School District
Parkville Living Center
PCs for People Kansas City LLC, fka
Connecting for Good
Pete's Garden, Inc
Phoenix Family Housing Corp
Platte Senior Services, Inc.
Pleasant Hill Lay Clergy Council, Inc.
Project 10 20
Pythons Drill Team
Raytown Emergency Assistance Program,
Inc.
Raytown School District
Reconciliation Services
Redemptorist Social Services Center
ReDiscover
reStart, Inc.
Resurrection Catholic School at the
Cathedral
River of Refuge
Roeland Park United Methodist Church
Ronald McDonald House Charities of
Kansas City
Rose Brooks Center, Inc.
Rosedale Development Association, Inc.
Safehome, Inc.
Salvation Army Kansas & Western Missouri
Samuel U. Rodgers Health Center

Santa Fe Waystation
Sarita Lynne Ministries
SAVE Inc.
SchoolSmart Kansas City
Scripted Healthcare System
Second Harvest Community Food Bank
Serve the World Charities
Seton Center, Inc.
Shawnee Mission Education Foundation
Sheffield Place
Shelter KC fka Kansas City Rescue Mission
Shepherd's Center of Kansas City Central
Shepherd's Center of Kansas City, Kansas
Shepherd's Center of Raytown
St. Paul's Episcopal Church - KCK
St. Peter's Parish - St. Peter's Church
St. Therese Catholic Church
St. Therese Little Flower Catholic Church
Start at Zero
Street Medicine Kansas City, Inc.
Swope Health
Synergy Services, Inc.
Tikkun-KC, Inc.
Toolbox Inc
Triple A Foundation
True Light Family Resource Center
Truman Heritage Habitat for Humanity
Truman Medical Centers Behavioral Health
Turn the Page KC, Inc.
Turner Unified School District 202
UMKC Foundation
Unified Government of Wyandotte
County/Kansas City, Kansas
United Inner City Services, UICS, dba
earlySTART
United Way of Greater Kansas City
United Way of Wyandotte County
University Health Truman Medical Center
Urban League of Greater Kansas City
Urban Neighborhood Initiative, Inc.
Urban Ranger Corps
Urban Scholastic Center
Urban Technologies Empowered
Communities
Uzazi Village
Vaughn-Trent Community Services, Inc.
Veterans Community Project
Vibrant Health - Family Health Care Clinic

Victorious Life Church
Village Initiative
Vineyard Christian Fellowship of Kansas
City North
Visitation Parish
Visiting Nurse Association Corporation
Warriors for Wyandotte
Welcome House, Inc.
Westside Community Action Network
Westside Housing Organization, Inc.
Whatever Community Center
Whole Person, Inc. (The)
Women's Community Y
Women's Employment Network
Workforce Partnership
Working Families' Friend
Wyandot Behavioral Health Network
Wyandot Center for Community
Behavioral Healthcare, Inc.
YMCA of Greater Kansas City
Young Life Kansas City Kansas
Youth Ambassadors, Inc.
YouthFront, Inc.